Supply Spend Analysis 2021

GLOBAL SPEND ~ $11.84B
THE TOTAL NUMBER OF STANLEY BLACK & DECKER SUPPLIERS IS 40,430 (Harmonized)

BUSINESS

- GTS 73%
- IND 13%
- SEC 8%
- CORP 7%

REGION

- Americas 39%
- EMEA 14%
- APAC 47%

COMMODITY TYPE

- PC 29%
- FG 21%
- INDIRECT 25%
- RM 16%
- TRANSP 10%

~ 4% to 5%
Gross Productivity
Synergy
Outperform Targets
WCT
Working Capital Turns
CSR
Corporate Social Responsibility