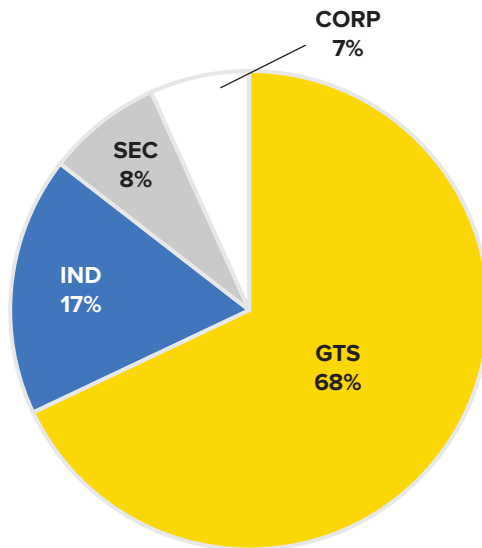


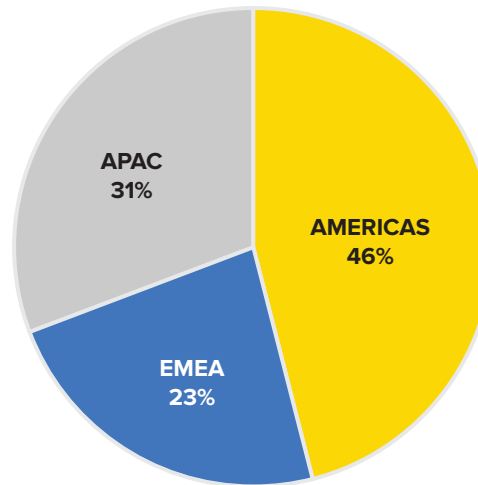
# GLOBAL SPEND ~\$8.3B

THE TOTAL NUMBER OF STANLEY BLACK & DECKER SUPPLIERS IS 45,000 (HARMONIZED)

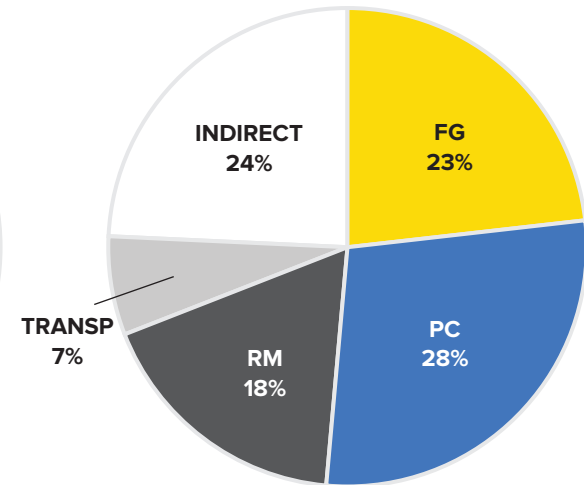
BUSINESS



REGION



COMMODITY TYPE



~ 3% to 5%

Gross Productivity

Synergy

Outperform Targets

WCT

Working Capital Turns

CSR

Corporate Social Responsibility