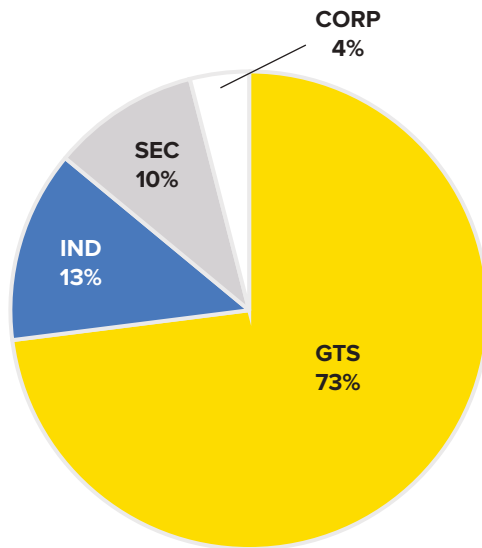


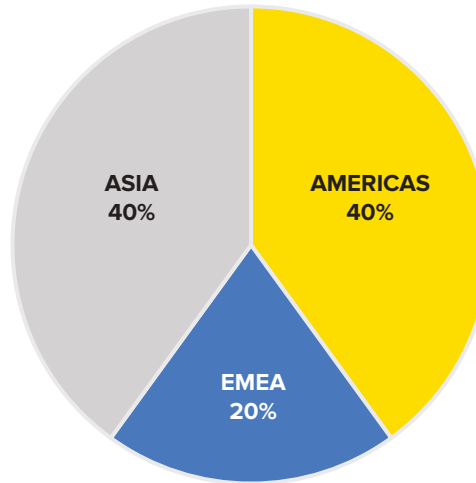
GLOBAL SPEND ~\$6.5B

THE TOTAL NUMBER OF STANLEY BLACK & DECKER SUPPLIERS IS 58,210

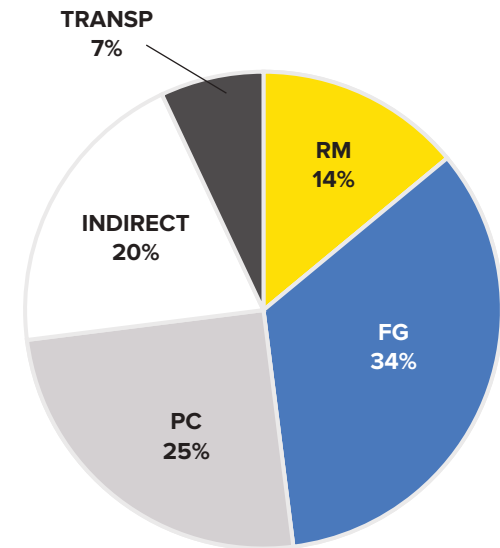
BUSINESS



REGION



COMMODITY TYPE



~ 4% to 5%

Gross
Productivity

Synergy

Outperform
Targets

WCT

Inventory
Terms

CSR

Corporate Social
Responsibility