GLOBAL SPEND ~$6.5B

THE TOTAL NUMBER OF STANLEY BLACK & DECKER SUPPLIERS IS 58,210

BUSINESS
- GTS: 73%
- IND: 13%
- SEC: 10%
- CORP: 4%

REGION
- ASIA: 40%
- AMERICAS: 40%
- EMEA: 20%
- TRANSP: 7%

COMMODITY TYPE
- FG: 34%
- PC: 25%
- RM: 14%
- TRANS: 7%
- INDIRECT: 20%

- ~4% to 5% Gross Productivity
- Synergy
- WCT
- CSR

Outperform Targets
Inventory Terms
Corporate Social Responsibility